

Board and Senior management team expenses, as paid, October - December 2025

Name	Description	Fuel for hire car	Hotel Room booking	Mileage for Expense Claims Cars and Vans	Parking Charges - Tolls, parking fees	Subsistence while on business travel	Travel - Train	Travel - Taxi	Travel - Tram	Travel - Tube	Occupational health - Winter flu vaccine	Business Entertaining (including external guests)	Grand Total
Ailsa Raeburn	Board		135.00	434.64			146.68						716.32
Liz Leonard	Board			1.26	4.70		42.70	7.80		2.65			59.11
Martin McEwen	Board			164.58									164.58
Alastair Millroy	Senior management						4.20	37.05			15.99		57.24
Michael Spain	Senior management	196.80		254.40	70.99	437.13				14.00			973.32
Oster Milambo	Senior management	250.75	161.50			83.23						27.90	523.38
Ronan O'Hara	Senior management		62.99	222.55		111.91	122.30		9.50		15.00		544.25
Total		447.55	359.49	1,077.43	75.69	632.27	315.88	44.85	9.50	16.65	30.99	27.90	3,038.20

Please note that amounts shown are gross of VAT and reflect the month in which the claim was received and paid and therefore the payment may cover expenditure for more than one month.

Per the Crown Estate Scotland expenses policy when staff travel for business normal practice is for the most senior member of staff present to pay for group subsistence, to within limits allowable in the expenses policy. This provides efficiencies for processing, and reduces the transitory cashflow burden on more junior staff members.